Debugging the Development Process: Practical Strategies for Staying Focused, Hitting Ship Dates, and Building Solid Teams

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In Debugging the Development Process, Maguire describes the sometimes controversial but always effective practices that enabled his software teams at Microsoft to develop high-quality software - on schedule. With the refreshing candor reviewers admired in Writing Solid Code, Maguire talks about what did and what didn't work at Microsoft and tells you how to energize software teams to work effectively - and to enjoy their work; why you might want to kick your star programmer off your team; how to avoid corporate snares and overblown corporate processes; which tiny changes produce major results; how to deliver on schedule and without overwork; how to pull twice the value out of everything you do; how to get your team going on a creative roll; and how to raise the average programmer level at your company.

Debugging the Development Process: Practical Strategies for Staying Focused, Hitting Ship Dates, and Building Solid Teams Details

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Ds001 says

still relevant in 2017.

Manju /* Life is beautiful */ says

started yr.it's going fine....
but tooooo much examplex from Microsoft....

Justin Liew says

Even though this book is from the 90s, the advice is still relevant today. Excellent knowledge for all team leads. And even anti-MS people should still read it; even though it's an MS Press book, the advice is not specific to MS, but is symptomatic of all teams larger than 1.

Doug says

I frequently refer to the section titled " Know Your Coding Priorities"

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steve says

I read this book entirely on flights from Burbank to San Jose, and it was great in that every chapter has a simple, actionable item which will make workflow in your group more efficient. I've seen some criticism of the book in that it's too simplistic. While it's true that many of the tools are simple, it's worth asking yourself:
* When is the last time you wrote down clear goals for a project or road map and shared them with your team?
* Do you immediately schedule bug fixes as bugs are discovered?
* When you have a team member who is essential to a project, do you do everything you can to get them out of that role?

These things are all simple in retrospect, but many times they are overlooked in the day-to-day. This book is a great reminder to actively pursue these things, and it will likely have a tool or two that you hadn't thought of.

Mikal says

Useful book. It's a look at the more managerial and project management aspects of the Product Manager role. While the contents of the book seem to highlight the role of an engineering manager or lead. It's filled with a lot of useful tidbits and best practices.
The underlying premise: "any work that does not result in an improved product is potentially wasted or misguided effort"
This potent theme carries through the book and results in a breezy read with a valuable approach that, while a bit dated still provides lessons for the modern engineering process.